Appendix 5 - H&F Equality Impact Analysis Tool



Conducting an Equality Impact Analysis

An EIA is an improvement process which helps to determine whether our policies, practices, or new proposals will impact on, or affect different groups or communities. It enables officers to assess whether the impacts are positive, negative, or unlikely to have a significant impact on each of the protected characteristic groups.

The tool is informed by the <u>public sector equality duty</u> which came into force in April 2011. The duty highlights three areas in which public bodies must show compliance. It states that a public authority must, in the exercise of its functions, have due regard to the need to:

- 1. Eliminate discrimination, harassment, victimisation, and any other conduct that is prohibited under the Equality Act 2010
- 2. Advance equality of opportunity between persons who share a relevant protected characteristic and persons who do not share it
- 3. Foster good relations between persons who share a relevant protected characteristic and persons who do not share it

Whilst working on your Equality Impact Assessment, you must analyse your proposal against these three tenets.

General points

- In the case of matters such as service closures or reductions, considerable thought will need to be given to any
 potential equality impacts. Case law has established that due regard cannot be demonstrated after the decision has
 been taken. Your EIA should be considered at the outset and throughout the development of your proposal, it should
 demonstrably inform the decision, and be made available when the decision is recommended.
- 2. Wherever appropriate, the outcome of the EIA should be summarised in the Cabinet/Cabinet Member report and equalities issues dealt with and cross referenced as appropriate within the report.
- 3. Equalities duties are fertile ground for litigation and a failure to deal with them properly can result in considerable delay, expense, and reputational damage.
- 4. Where dealing with obvious equalities issues e.g. changing services to disabled people/children, take care not to lose sight of other less obvious issues for other protected groups.
- 5. If you already know that your decision is likely to be of high relevance to equality and/or be of high public interest, you should contact the Strategy & Communities team for support.

Further advice and guidance can be accessed online and on the intranet:

https://www.gov.uk/government/publications/public-sector-equality-duty

https://officesharedservice.sharepoint.com/sites/Governance/SitePages/Reports.aspx

H&F Equality Impact Analysis Tool

	Details of Full Equality Impact A	nalysis				
Financial Year and Quarter	2023 (Quarter 1)					
Name and details of	Farm Lane development					
policy, strategy, function, project, activity, or programme	The construction phase may well h the impacts of the development on affect immediate neighbours, visito	ce completed. The	impact of the con			
	The construction contractor will be obliged to observe LBHF policies on Equality and Diversity or to provide their ow policies for approval as part of the tender process, prior to appointment. The construction contractor may also be asked to sign up to a code of conduct to mitigate against impact of its work on persons with protected characteristics.					
	Upon appointment, the main contractor will be required to produce a Construction Management Plan and a site waste management plan – that will control site logistics and ensure that locals are disturbed as little as possible by the construction works traffic. It is expected that the hours of work on site will be controlled by planning condition.					
	The completed development may l or all persons with protected chara		ositive impact or	at the very le	ast no nega	ative impact on so
	The scheme will deliver 31 homes	(including affordabl	e), with the break	down as follo)WS:	
	Description	Social Rent	Shared Ownership	Private Sale	Total]
		Kent	Ownership	Oulc		

Lead Officer	Name: Robert Ball Position: Senior Development Manager Email: Robert.ball@lbhf.gov.uk Telephone No: 07341 117215
Date of completion of final EIA	Initial assessment completed on 6 th April 2023

Section 02	Scoping of Full I	EIA		
Plan for completion	The EIA scope star	ts immediately through to anticipated completion of the final construction phas	e due circa August	2025.
Analyse the impact of the policy, strategy, function, project,		inded of its Public Sector Equality Duty (PSED). In particular the Co phases of the development.	uncil recognises	the distinct
activity, or programme	Protected characteristic	Borough Analysis	Impact: Positive (+), Negative (-), Neutral (N)	
	Age	Construction phase (including pre-construction handover stage): The site is currently occupied under a temporary status, secured by remote CCTV system and a 24-hour emergency response arrangement in place. Empty or inactive construction sites by their nature attract the curiosity of younger people who may attempt to enter and explore them. To mitigate against this, continuous security will be maintained especially during the period before the construction contractor takes possession of the site. The impact is anticipated to be neutral but only on the full implementation of identified mitigations.	N	
		The Council's Construction Site Noise and Dust Pollution policy will mitigate against impact of the construction phase, but it mainly focuses on issues around noise, vibration and dust. It will nevertheless deal with the wider impact of the construction as part of the approval of the Construction Phase Plan which will form part of a pro-active and collaborative approach backed up by active	Ν	

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monitoring and enforcement to ensure compliance so as to control or eliminate any negative impact from the construction site on local residents and businesses		
In addition to planning requirements, the council will set out clear contractual expectations on the construction contractor as part of its Employers Requirements to ensure the contractor engages with neighbouring residents / stakeholders in accordance with the best practice requirements.		
The construction phase is anticipated to have a positive impact on younger and unemployed residents who will be offered apprenticeships, employment and training during the construction phase. The anticipated positive impact on younger people is in acknowledgement of younger people experiencing higher unemployment rate in comparison to all other working age groups. Offer of apprenticeships, employment and training will be a significant part of the contractor's social value offering or S106 obligations.	+	
Due to the location of the site in the middle of a residential area, it is possible that noisy works, even though they may still be within statutory limits, they may have a disproportionately negative impact on younger people especially during exams and revision times as the construction phase is anticipated to be longer than 1 year. The contractor would be required to work with residents around the site and organise work on site in close ligison with residents to	-	
site and organise work on site in close liaison with residents to mitigate disproportionate impact especially during exams and revision times. Temporary closure of some footpaths alongside the site due to UKPN or other statutory undertakers works often creates barriers		
that disproportionately negatively impact older people, who are more likely to have age-related impairments. Alternative routes will be accessible, including sufficiently wide routes and appropriately designed and implemented temporary dropped kerbs, and will be	· · · · · · · · · · · · · · · · · · ·	

well signposted. The impact is anticipated to be neutral but onl the full implementation of identified mitigations.	y on N	
Completed Development Phase		
The completed development will have a positive impact households and individuals with protected characteristics others who are of low- and mid-income households by delive affordable housing.	and	
There will be a disproportionate positive impact on you households because:	nger +	
Younger households have a proportionately lower income, and development will disproportionately benefit them by deliver affordable housing.		
All units will be either wheelchair accessible / adaptable (M4(3) accessible and adaptable (M4(2)), which will disproportional benefit older people, who are more likely to have age-relimpairments.	ately	
There will be an inclusively designed scheme amenities offer that will disproportionately benefit older people, who are more le to have age-related impairments.	-	
New amenities will include play space for children and yo people.	bung	
Scheme facilities provided will be inclusively desig disproportionately benefitting older people, who are more like have age-related impairments.		
Lighting within the development will be instigated, creating a greating a gre		

		of 3 disabled parking spaces, will improve accessibility, ng older people more likely to have age-related ents.	
Disa	bility Constru	ction Phase	
	UKPN o that disp will only sufficien	ary closure of some footpaths alongside the site due to or other statutory undertakers works often creates barriers proportionately negatively impact disabled people. Closure take place once alternative routes that are accessible, tly wide and appropriately designed and installed with ate signpost are made available.	Ν
	and safe in the c	obligations on the contractor to carry out required health ety measure in relation to temporary works will be included contract with the construction contractor. Works will be ed, inspected and overseen by council's consultants.	
	disprope condition and Dus inclusion	duction of dust during construction phase will create a prtionate negative impact on disabled people with breathing ns. Implementation of the council's Construction Site Noise at Pollution policy which seeks to control level of dust by its n of enforceable requirements on the contractor to ent dust suppression measures will help mitigate against e.	
		pact is anticipated to be neutral but only on the full entation of identified mitigations.	
	Comple	ted Development Phase	
	adaptab adaptab	and their approaches will be either wheelchair accessible / le Building Regulations ADM (M4(3)) or accessible and le (M4(2)) as a minimum, which will disproportionately lisabled people.	

Accessibility and inclusiveness of the design have been some of the core principles underpinning the design brief from the start. All buildings, approaches and scheme amenities will meet the requirements of required planning policy and design standards. including Building Regulations ADM and BS 8300. The scheme has been designed to provide disabled parking spaces. Residents in the new development will have access to 3 disabled parking accessible spaces once completed. This will disproportionately benefit disabled people. There will be an inclusively designed amenities offering that will include play space for children and young people, which will be designed to be inclusive and have specific inclusive play pieces. Scheme facilities provided will be inclusively designed, disproportionately benefitting disabled people. Households with one or more disabled person in have a proportionately benefit them by delivering affordable housing. +	
nder issignment Construction Phase The development is not anticipated to have any impact on person N with this protected characteristic during this stage	
Completed Development Phase Lighting within the scheme amenities will be to a secure by design standard, this will create a greater sense of safety, which will +	

Marriage and	Construction Phase	
Civil Partnership	The construction stage is not anticipated to have any impact on person with this protected characteristic.	Ν
	Completed Development Phase	
	The completed development is not anticipated to have any impact on person with this protected characteristic.	Ν
Pregnancy and	Construction Phase	
maternity	Temporary closure of some footpaths alongside the site due to UKPN or other statutory undertakers works often creates barriers that disproportionately negatively impact persons with this protected characteristic. Closure will only take place once alternative routes that are accessible, sufficiently wide and appropriately designed and installed with appropriate signpost are made available.	N
	Specific obligations on the contractor to carry out required health and safety measure in relation to temporary works will be included in the contract with the construction contractor. Works will be monitored, inspected and overseen by council's consultants.	
	The production of dust during construction phase will create a disproportionate negative impact on persons with this protected characteristic with breathing conditions. Implementation of the council's Construction Site Noise and Dust Pollution policy which seeks to control level of dust by its inclusion of enforceable requirements on the contractor to implement dust suppression measures will help mitigate against this issue.	

	The impact is anticipated to be neutral but only on the full implementation of identified mitigations.		
	Completed Development Phase		
	There will be an inclusively designed estate amenities that will disproportionately benefit new mothers, who are more likely to be using pushchairs.	+	
	Scheme facilities will also include seating spaces and playground for younger children and so disproportionately benefit new mothers.		
Race, Religion	Construction Phase		
or belief (including non- belief)	The construction stage is not anticipated to have any impact on person with this protected characteristic.	Ν	
	Completed Development Phase		
	Some BAME communities have a proportionately lower income, and this development may disproportionately benefit them by delivering affordable housing.	+	
	Lighting within the scheme amenities will be to a SBD standard, creating a greater sense of safety, which will benefit BAME people and people from some religious communities, who may attend religious places very early in the morning or late in the evening and		
Sex	so may feel more vulnerable when outside in the dark. Construction Stage		
	Historically, construction sites were synonymous with inappropriate behaviour including female passers-by receiving un-wanted and inappropriate attention. Additionally, during the construction stage some site workers may operate at heights that may give rise to privacy issues. This is not helped by the fact that the construction industry is one of the most gender-segregated or male dominated	Ν	

	industry.		
	The council will set clear expectations on the contractor that are contractually enforceable including taking immediate steps to report and investigate any incident of an unacceptable conduct of its employees or sub-contractors and ensure the site is registered under, and operate in accordance with, the considerate contractor scheme.		
	Completed Development Phase		
	The development is not anticipated to have any negative impact on persons with this protected characteristic. It may have indirect positive impact through the provision of family sized homes to families in overcrowded accommodation to alleviate overcrowding and sibling of different sexes sharing rooms.	+	
	There will be an inclusively designed scheme amenities offering that will disproportionately benefit women, who on average spend more time taking on caring responsibilities for their children and / or older relatives than men.		
	Scheme facilities provided will be inclusively designed, disproportionately benefitting women, who on average spend more time taking on caring responsibilities for their children and / or older relatives than men.		
	New scheme play facilities will disproportionately benefit women, who on average spend more time taking on caring responsibilities for their children and / or older relatives than men.		
	The lighting within the scheme amenities will be to a SBD standard creating a greater sense of safety, which will benefit women, who may feel more vulnerable when outside in the dark.	N	
Sexual Orientation	Construction Stage The construction stage is not anticipated to have any impact on	Ν	
	The construction stage is not anticipated to have any impact of t		

person with this protected characteristic		
Completed Development Phase		
The lighting within the scheme amenities will be to a SBD standard, creating a greater sense of safety, which will benefit LGBTQIA+ people, who may feel more vulnerable when outside in the dark due to the risk of hate crime.	+	

Section 03	Analysis of relevant data Examples of data can range from census data to customer satisfaction surveys. Data should involve specialist data and information and where possible, be disaggregated by different equality strands.
Documents and data reviewed	The planning requirement to deliver 10% of disabled parking spaces was used to establish the need for 3 parking spaces on the scheme, the development being a car free scheme. The requirement for proportionate of Bedroom numbers for social rent on this scheme is a Council Planning Policy
New research	New research maybe required to establish or update Local Letting Policy to understand any changes in the Bedroom numbers required foron future schemes (for example).

Section 04	Consultation	
Consultation	A series of targeted public engagement activities took place to present the proposed plans to local residents and stakeholders and gather their feedback to co-produce the design proposals.	
	Residents were kept informed via online and in-person public exhibitions, newsletters, flyers/invitations letters, emails on the mailing list, door-knocking, meetings with stakeholders and digital promotion on our project websites.	to the
Analysis of consultation outcomes	Residents were able to give feedback on the design proposals in person and online at three public exhibitions where updated designs were presented and feedback from previous stages was summarised. Resident feedback influenced; the height and massing of the proposed residential blocks, the internal layouts and screening on some balconies to resolve potential overlooking issues, and the landscaping design of the perimeter boundary to address security concerns.	
	A Statement of Community Involvement was prepared as part of the planning application which demonstrated	

Section 05	Analysis of impact and outcomes
Analysis	The sections above refer to mitigation procedures adopted where a negative impact could be identified. Mitigations identified in this assessment must be adopted to mitigate against identified risks. Additionally, regular review of impacts and mitigations adopted must take place that considers and analysis realisation of foreseen impacts, rise of any unforeseen impact as well as the success of mitigations adopted. The outcome of these reviews would be incorporated into this Equality Impact Assessment. Based on this initial assessment, the project may proceed subject to the recommendation below as no significant disproportionate negative impacts was identified.
	Recommendations: A clear mitigation action plan to be created specifying a detailed monitoring process to record successful implementation of mitigations identified in this assessment and track actions taken as well as any unexpected or new disproportionate impact identified and any new mitigation that may need to be implemented.

Section 06	Reducing any adverse impacts and recommendations
Outcome of Analysis	As part of the Employers Requirements, the construction contractor must maintain and enforce security over the
	construction site to prevent any unauthorised access to the site, any potential mitigation strategies post completion
	will be reviewed and agreed by Officers during the construction stage.

Section 07	Action Plan					
Action Plan	Note: You will only	need to use this se	ection if you have id	entified actions as a	result of your an	alysis
	Issue identified	Action (s) to be taken	When	Lead officer and department	Expected outcome	Date added to business/service plan

Section 08	Agreement, publication and monitoring				
Senior Managers' sign-	Name: Matt Rumble				
off	Position: Strategic Head of Regeneration and Development				
	Email: matt.rumble@lbhf.gov.uk				
	Telephone No: 07786747488				
	Considered at relevant DMT: Economy				
Key Decision Report	Date of report to Cabinet/Cabinet Member: 15 / 05 / 2023				
(if relevant)	Key equalities issues have been included: Yes				
Equalities Advice	Name:				
(where involved)	Position:				
	Date advice / guidance given:				
N/A	Email:				
	Telephone No:				